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#### **EDITORIAL TEAM**

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Stewardship Day

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# Editorial

he National Response stewardship day provides a platform for reflection and future projection towards ending HIV and AIDS as a public health emergency in Nigeria by 2030. Under the quidance of eminent personalities such as Professor Ibironke Akinsete, Professor Babatunde Osotimehin, Professor John Idoko, and Dr. Sani Aliyu as Chairpersons and Director Generals (DGs) respectively, the Agency has ensured that the National HIV response has approached its last mile, witnessed leadership stability and cultivated a strong work ethic. These have been with the support of noteworthy leaders such as Emeritus Professor Umaru Shehu and H.E. Dame Paulin Tallen who at different times served as Board Chairpersons of NACA.

Currently, the Agency is privileged to be led by Dr. Gambo Gumel Aliyu as the Director General. Prior to his appointment as DG NACA, he led the implementation of the largest HIV population based survey in the world as the then Country Director of University of Maryland, Nigeria. He comes highly recommended with a passion for data driven implementation of the National Response. Senator Oladipo Odujinrin (MFR) currently provides the needed oversight to the Agency as the Chairman, Governing Board of NACA.

The National Response has recorded many successes, some of which are the provision of strategic frameworks and quidance to the HIV response, forming strategic partnerships with key stakeholders, facilitating and organizing the response to HIV/AIDS in Nigeria and the placement of over 1,000,000 persons on antiretroviral. The effort of the Agency and her partners have continue to reduce the HIV incidence, mobilize resources for placing more persons on ART and development of needed human capital for responding to the virus. These skilled human resources have continue to support multilaterals, bilaterals and other elite institution both domestically and internationally through secondment of NACA staff to these institutions.

Despite these successes, the HIV response in Nigeria still requires the support of all her stakeholders in winning the fight against the virus through shared responsibility, stronger partnerships, responsible implementation and shared accountability of the response. These will facilitate the institutionalizing of sustainable structures capable of responding to ending AIDS as a public health threat by 2030, as well as other development and public health emergencies. This will further leapfrog the federal government of Nigeria into greater ownership of her response, catalyze other countries in doing same thereby facilitating the achievement of some of the SDGs.



# MESSAGE OF THE NACA BOARD CHAIRMAN, AT THE INAUGURAL HIV RESPONSE STEWARDSHIP DAY COMMEMORATION HELD ON THE 22<sup>ND</sup> OF FEBRUARY 2021.

It is indeed my pleasure to welcome you all to the first ever HIV Response Stewardship Day Celebration, 2021.

Recent times have been very critical for the HIV/AIDS response world -wide most especially with the corona virus pandemic and its challenges. This has given us an opportunity to take a look at the Nigerian HIV/AIDS response journey so far; where we are coming from, what we have achieved and next steps for the future.

Today, 14 years after NACA came into existence as an agency, we are proud to tell ourselves with a high sense of humility that we have done well despite all odds. I want to congratulate the Director General, his management team and entire staff of the Agency for the good work done so far. I would also like to appreciate the commitment of our partners and donors and most especially the Federal Government for providing sustained political support at the highest level.

Despite our numerous achievements, there is still a lot to be done. I enjoin us all to put our hands together to ensure we fulfill our mandate and put an end to AIDS by 2030.

Thank you.



SENATOR OLADIPO ODUIINRIN MFR



### MESSAGE OF THE DIRECTOR GENERAL

Monday 22<sup>nd</sup> February 2021 marks the 14<sup>th</sup> year of existence of the National Agency for the Control of AIDS (NACA). This day provides an opportunity to reflect on the journey thus far, take stocks, review the status of the response, share the vision to end the epidemic by 2030 and celebrate all communities, partners and stakeholders for achieved milestones.

Retrospectively, the agency has led the National Response to HIV through notable milestones from a rapid response towards a more controlled epidemic. More persons are being placed on treatment in Nigeria than ever before, morbidity and mortality rates are declining thereby facilitating high population based viral load suppression among HIV positive persons on ART in Nigeria. There is an increased ownership of the response as the Federal Government has continued to make good her promise of placing 50,000 persons on treatment annually.

In 2018, the Agency with support from her partners led the largest population based HIV/AIDS survey in the world, leading to a rebasing of the HIV epidemic in Nigeria from a prevalence of 5.8% to 1.4%. This survey has armed the Agency and her partners with the requisite data to pursue the global target of ending AIDS as a public health threat by 2030, thus achieving the 95:95:95 targets. 2020 presented new sets of challenges to the HIV response as a result of the COVID19 pandemic. Lessons learnt from the HIV multi sectoral response success, leverages on the community and HIV infrastructures as well as its resources has been instrumental to the Nigerian COVID19 response resilience.

Despite these notable achievements and many more, the HIV response is inundated with challenges which threatens to erode the successes achieved. Chief amongst these are the need for strategic and real time data for decision making as well as plateauing financial resources to prosecute the fight against the virus. While looking back with nostalgia about our successes in the last 14 years, it is imperative we recognize that the time for all hands to be on deck is now!

The ongoing pandemic is grim reminder that despite our best effort, we cannot rest on our oars, as new public health and development challenges will appear and we must take lessons and best practices from the last 14 years in strategizing how we as a people will respond to them. We must ensure that we control the HIV epidemic and establish systems and structures that will sustain all our achievements going forward.

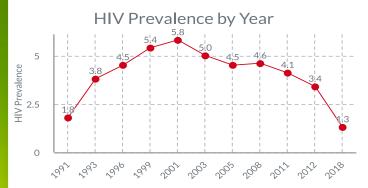
Thank you and God bless Nigeria.

# ob The Modern

# **Overview of the National Response**

The first two AIDS cases in Nigeria was diagnosed in 1985 and reported in 1986 in Lagos one of which was a young female sex worker aged 13 years from one of the West African countries.

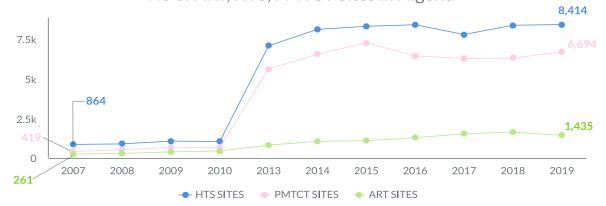
The first HIV Sentinel Survey in 1991 showed a prevalence of 1.8%. Subsequent sentinel surveys produced prevalence of 3.8% (1993), 4.5% (1996), 5.4% (1999), 5.8% (2001), 5.0% (2003), 4.4% (2005), 4.6% (2008), 4.1% (2010) and 1.3% (2019).



#### NUMBER OF PEOPLE LIVING WITH HIV AS OF JUNE 2020



### No of ART, HTS, PMTCT Sites in Nigeria



4,107% growth in the number of HIV testing sites since 2006

0% growth in the number of PMTCT sites since 2006

1117% growth in the number of treatment sites since 2006

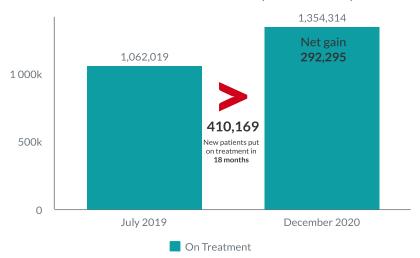


## Number of People on Treatment



987% growth in the number of people on treatment since 2007

### Treatment Performance (18 months)





### Number of Persons Counselled Tested and Received Results



**710%** growth in the number of people tested counselled and received results

### AIDS RELATED DEATHS



Drop in the number of people AIDS related deaths

35%



# The Pioneers



PROFESSOR IBIRONKE AKINSETE Pioneer Chairperson 2000 -2002

Professor Akinsete, the pioneer Chairperson of the National Action Committee on AIDS and Presidential Adviser on HIV/AIDS laid the foundation for the architecture for the national response for HIV.



PROFESSOR BABATUNDE OSOTIMEHIN Pioneer Director General 2007-2008

An inspiring and result oriented leader led NACA from 2002-2007 as the chairman of National Action Committee on AIDS and SSA to the President on HIV/AIDS. He was the face of transformation of HIV response in Nigeria.

As DG NACA, he supervised the transformation of the response from health sector focus to multisectorally driven. Facilitated the transformation of NACA from a committee to an Agency backed by law and the institutionalization of subnational structures nationwide.



#### PROFESSOR JOHN IDOKO

Prof. Idoko, a professor of medicine was appointed Director General of the National Agency for the Control of AIDS (NACA) Nigeria in 2009. The period he was DG saw a significant reversal of the HIV/AIDS epidemic in Nigeria. He is best remembered for the development and implementation of the President Comprehensive Response Plan for HIV/AID (PCRP) and the World Bank HIV/AIDS Programme Development Project (HPDP II). He is an erudite scholar with great love for research as evident in his involvement in clinical trials of antiretroviral drugs issues, preexposure prophylaxis, elimination of Mother to Child Transmission, HIV/TB co-infections, HBV/HCV and HIV co-infections, and operational research in HIV service delivery in resource limited settings.

# The Pioneers





#### DR. SANI ALIYU

Dr. Sani Aliyu, a consultant microbiologist and an associate lecturer at Cambridge University was appointed Director General of the National Agency for the Control of AIDS (NACA) in 2016.

As DG NACA, Dr. Aliyu facilitated the Presidential commitment to place 50,000 PLHIVs on treatment annually. He restructured the organization for improved performance and service delivery and led the Nigeria HIV/AIDS Indicator and Impact Survey (NAIIS) – the largest HIV-specific survey in history that was completed in a record time of 9 months.



# EMERITUS PROFESSOR UMARU SHEHU

# Pioneer Chairman, Governing Board 2008

Emeritus Professor Umaru Shehu, a Professor of Medicine and former Vice Chancellor of the University of Nigeria, Nsukka and former President of the Nigerian Academy of Science chaired the Agency's first Governing Board in 2008. During his tenure, he brought to bear his wealth of experience in governance in the set out of a viable, vibrant organization.



#### H.E DAME PAULINE TALLEN

H.E Dame Pauline Tallen, was the first female to be a deputy governor in Northern Nigeria.

Also, she was the first female to be appointed as Chairperson, National Agency for the Control of AIDS (NACA) governing Board in 2018. She provided oversight to the Agency in facilitating the largest population based HIV survey in the world.





**Achievements of** 

# NACA [4



# POLICY, PLANNING AND STAKEHOLDERS COORDINATION



#### BACKGROUND:

The Directorate of Policy, Planning and Stakeholders Coordination has the mandate to plan for the overall HIV/AIDS strategic focus, provide policy guidance and coordinate stakeholder's engagements. Overtime, the realization of this mandate has led to the facilitation and development of several HIV/AIDS strategic documents, National and sub-National HIV/AIDS policies and the engagements of Public, private and civil society in the National Response.

Some strategic documents that aided the response include: HEAP 2002, National HIV/AIDS Policy 2009 & 2020, NSF (I) 2005, NSF (II) 2009-2015, NSF (III) 2017-2021, RNSF 2018, NSF (IV) 2021-2025, NSP (I & II) 2009-2015 & 2017-2021.

\* Downloadable at www.naca.gov.ng/publications

#### SELECTED IMPACT:

Policy Impact: The department in collaboration with other critical stakeholders have developed and facilitated two National HIV/AIDS Policies, two HIV Workplace Polices, Implementation of the anti-discrimination Act, passage of the Child Rights Act in states as well as the National HIV/AIDS Research Agenda. These documents have facilitated the creation of an enabling policy and research environment, provided strategic direction and guidance to all stakeholders in the HIV/AIDS response. Most importantly, it created an atmosphere of protection for persons living with HIV (PLHIV) as well as young persons in Nigeria.

<u>Planning Impact</u>: In the last 14 years, four National Strategic Frameworks, two strategic plans, several medium term plans and operational plans have been

developed both at the national and sub-national levels. The success of these HIV/AIDS National Strategic Plans catalyzed the development of the maiden National Strategic Health Development Plan (NSHDP I) by the former DG of NACA Prof. Babatunde Oshotimehin, who was then serving as the Honourable Minister of Health. Implicitly, these HIV strategic documents have provided the roadmap utilized by all key stakeholders in fighting the war against HIV/AIDS in Nigeria. Some of these includes:

- GFATM grant writing for the Nigerian HIV programme as well as setting up of the CCM.
- World Bank support under the Multi-Country AIDS Programme (MAP) and HIV Programme Development Project (HPDP).
- Official Development Assistance (ODA) from multilaterals and bilaterals such as the UN System, PEPFAR, USAID, CARE, DFID amongst others.

Coordination Impact: The implementation of the core mandate of the Agency through this directorate has facilitated the development of over 3000 support groups, setting up of 36+1 State Agencies for the Control of AIDS, organizing and creation of country coordinating entities (CCEs), capacity building of over 3000 CSOs in project management, proposal writing, and procurement amongst others. Also, not less than 100,000 PLHIVs have been economically strengthened to contribute to the economy of the country.

#### **HORIZON SCOOPING:**

The global agenda is to end AIDS related deaths by 2030. However, the resources required to achieve this is dwindling and there is a need for increased domestic resourcing and ownership of the response as a sustainability strategy. Also, there is a need to strengthen coordination of the response through increased effectiveness and efficiency.



# COMMUNITY PREVENTION, CARE & SUPPORT SERVICES



The Community Prevention, Care and Support Services (CPCS) department provides leadership and establishes mechanisms in technically supporting the coordination of multi-sectoral programs at different levels of the response. It ensures that programs are technically compliant in design and implementation with National Strategic documents and guidelines.

- Establishment of multisectoral and multiagency coordinating platforms through effective partnerships for the efficient delivery of HIV interventions in Nigeria through the National Prevention Technical Working Group, Gender Technical and Human Rights Working Group and National Task teams on HIV Testing Services, Antiretroviral therapy, Community Care & Support and Prevention of Mother to Child Transmission of HIV.
- Increased awareness of HIV prevention strategies amongst Key Population groups as a result of tailored and strategic HIV programming for these population
- HIV/AIDS Mainstreaming interventions across critical Ministries Department and Agencies (MDAs) through the establishment and training of MDAs' Critical Mass Teams (CMTS) to facilitate a stable on-going proactive multi-sectoral HIV response at each of these MDAs.
- Ensuring a gender sensitive and responsive National HIV programme through the mainstreaming of gender and human rights into National response.
- Engagement and training of more than 500 gender desk officers, thematic programme staff members of the parliament at federal and state levels, paralegals, judicial and human rights administrators on skills for gender responsiveness and integration of gender and human rights concerns into the HIV/AIDS response at all levels
- Economic empowerment of HIV vulnerable and indigent persons including women, girls, KPs, young people and people living with disabilities at different locations.

- Provision of treatment and care for over 1,194,466 persons living with HIV in line with global best practices resulting in reduced morbidity and mortality.
- Linkage of TB/HIV care through the installation of 135 GeneXpert machines across the 36 states of the country including FCT
- Improved prevention and detection of opportunistic infections such as tuberculosis in PLHIVs through adoption of global health best practices in laboratory investigation such as LF-LAM and Tuberculosis Preventive Therapy
- Evidence generation for the integration of HIV/AIDS into the routine healthcare services through piloting of key projects such as PMTCT+RMNCAH+N integration, PMTCT into MNCH week, HIV Testing Services in Private Facilities through Performance Based Financing.
- O Development of a pathway for the sustainability of the National HIV response through a pilot in Abia and Taraba states now supporting 49,629 PLHIVs. The pilot is coordinated by state government teams with investments by the federal government to the tune of 12 billion naira in the last six years Federal government covering the provision of commodities, manpower, infrastructure, and information management systems. Since 2020, the government has gone ahead to provide drugs for additional 50,000 PLHIVs. This brings the total number of PLHIVs being supported solely by government of Nigeria funds to about 90,000 individuals.
- Support to the COVID-19 response through provision of commodities, RDTS, ambulances, reagents, and cartridges.







- Established HIV Trust Fund PPP model, a purely private sector driven initiative to support HIV funding and investment for Nigeria in partnership with NiBUCAA. CEO of the Trust fund has since resumed duties.
- Obtained consent through the National Council on AIDS in 2018 to push for 0.5 to 1% States FAAC allocation to be released by States for HIV prevention and treatment activities and by National Council on Health. National Economic Council ratified this during their meeting of January 2019. Policy is under implementation in some states.
- Developed Resource Advocacy fact sheets/kits and since 2017 undertook Annual Resource Advocacy Missions to States since resulting in at least two-thirds of states releasing fund for HIV prevention and treatment services to date.
- In 2019 conducted performance review of NCAPS program in Abia and Taraba States covering 51 comprehensive ART sites and 356 HIV Testing Services (HTS) leading to the streamlining of sites for improved effectiveness and efficiency.
- Facilitated the development and utilization of performance management tools such as National HIV Performance management framework and Performance Activity Tracking Tool in ensuring fund efficiency in the national response.

- Utilized the National Harmonized Organizational Capacity Assessment Tools (NHOCAT) plus in assessing and strengthening organizational capacities of CSOs and 36+1 SACAs in Nigeria.
- With support from partners, commenced integration of HIV services into State Health Insurance Schemes across 36+1 states in Nigeria with Lagos, Rivers, Akwa-Ibom and Kano as a pilot. This marks a significant milestone towards sustainable HIV financing, a key universal health coverage reform in Nigeria.
- Established a framework for Domestic Resource Mobilization for HIV in Nigeria
- Facilitated the establishment of nine youth friendly centers in tertiary universities across the country.
- Established a toll free, multi-lingual, multichannel National Call Centre (6222) on HIV/AIDS and related diseases, with support from three major telcos, providing the public access to HIV information and guidance on location of HIV testing services.
- Nigeria is both a donor and an implementer of the Global Fund supported grant since 2005.



# RESEARCH MONITORING AND EVALUATION (RME)



- The department initiated and facilitated the development of the Nigeria National Response Management Information System (NNRIMS), which is the fulcrum upon which the Monitoring and Eavaluation of the HIV National response sits.
- The department has developed costed NNRIMS Operational Plans (NOPs) to monitor the performance of the various National Strategic Frameworks (NSFs) and National Strategic Plans (NSPs). The first M&E plan was from 2005 to 2009, followed by 2010 to 2016 and the current NOP III covers the period 2021 to 2025.
- Meeting obligations on Global and National M&E reporting such as UN General Assembly (UNGASS), Global AIDS Response Progress Report (GARPR), Global AIDS Monitoring (GAM) and National Response Reports.
- Information sharing on HIV/AIDS through regular production of bulletins and factsheets.
- Development of National HIV/AIDS Research Agenda to guide research works on HIV/AIDS in the country.

- Constitution and establishment of the National HIV/AIDS Research Reference Group (NHARRG) to provide technical oversight to all HIV/AIDS related researches in the country.
- Coordination of Nigeria participation in all HIV/AIDS related conferences in the world.
- Support and facilitate surveys & surveillances to establish baselines and to inform programming and planning. The department developed the concept for NAIIS in 2018
- Setting up of M&E coordination structures at National, States and MDAs in form of technical working groups (TWG)
- Creation of M&E critical mass with skill set at States and relevant Line Ministries and MDAs.
- Worked with stakeholders to establish system for monitoring progress in achieving epidemic control and sustainability.
- Set up of databases for storage, retrieval and analysis of data for Non-Health Sector.

Effective tracking and monitoring of HIV/AIDS expenditure in the country by institutionalizing national AIDS spending Assessment





# ADMINISTRATION AND SUPPORT SERVICES

- NACA transited from an Action Committee of 11 staff to an Agency with over 300 staff strength
- Facilitated the implementation of the approved restructuring of the Agency in 2018.
- The Agency relocated to its own permanent office complex in November 2019 located at No 3 Ziquinchor Street, Off IBB Way Wuse Zone 4, Abuja-FCT, Nigeria.
- Facilitated the decentralization of the Agency to six geo-political zones of the country, thereby strengthening coordination of the response at sub-national levels.
- The human capital development of the Agency's workforce has impacted the development sub-sector of Nigeria through secondment of its skilled personnel to multilateral, bilateral, National Assembly and other elite organization.
- The Agency has experienced a stable and sustained leadership translating into trust and confidence from our partners.
- Staff of the Agency have work tools and equipment leading to good work environment, short turnaround time and improved performance.



## FINANCE & ACCOUNTS



#### MANDATE:

- Establishment and operation of an effective and efficient financial management system for the Agency which guarantees prudent management of funds for the National Response from all sources. This is to ensure that Government, donor/funders' accounting, financial management and reporting requirements are met.
- To provide financial advisory services to the Board, Management, Programs Departments and other Stakeholders.
- To ensure that NACA complies with all Government regulatory requirements, guidelines, policies and extant regulations in its financial operations.
- To support and strengthen Financial Management Systems at sub-National levels to ensure donor/funders' confidence in the response at those levels.

#### **ACHIEVEMENTS**

- Developed very robust budgeting systems that ensures that Government and donor funds are efficiently deployed to meet National Response Targets.
- Successfully and seamlessly transited to the Treasury Single Account (TSA) in record time in compliance with the policy of the Federal Government without loss of funds, time and

- with no disruption to operations and programs thereby retaining Donor confidence.
- Ensured timely and transparent financial reporting meeting the requirement of the NACA Act, Financial Regulations and the Donor Grant Agreements from year to year.
- Developed a Professional Accounting organization that gives priority to the professional development of officers which has led to enhanced capacity of Finance staff to deliver our financial management responsibilities in an efficient and professional manner with consistent positive audit and regulatory reviews.
- Successfully published our Annual Financial Statements from inception to date in a timely manner, transited from IPSAS Cash basis to IPSAS Accrual basis of accounting within approved timeline and commenced production and publication of consolidated audited annual financial Statements for the Agency from 2016 to date.

These have led to increased budgetary allocations, Government and donor confidence in the Agency's financial management, accountability and transparency. NACA presently is a preferred Government Agency by Donors/international partners.



### **LEGAL**

- Facilitated reduced risk of litigation for NACA through effective Contract Management.
- Organized and facilitated a study visit to the Kenyan National Assembly for members of the ATM / Health Committee of the National Assembly to share experiences and understudy Kenya's existing HIV/AIDS Law which aided in the passage of the HIV/AIDS Anti-Discrimination Act in 2014.
- Coordinated the Stakeholders Forum on the HIV/AIDS Anti – discrimination Bill that re- energized the process of effecting the passage of the Bill to Law.
- Served as legal technical contributors to numerous standing committees and adhoc working groups on National HIV/AIDS Policies.

- Provided legal and technical support towards the establishment for the Gender and Human Rights National Technical Working Group.
- Support the Coalition of Lawyers on Human Rights, Legal Aid Council and Lawyers Alert who provide pro – bono legal services for indigent persons living with HIV/AIDS.
- Championed the inauguration of the Freedom of Information (FOI) Unit in the Agency.
- Served as legal technical contributors to numerous standing committees and adhoc working groups on National HIV/AIDS Policies.



# PUBLIC RELATIONS AND PROTOCOL

NACA became an Agency of government established under an act of parliament in 2007. It has been 14 years afterwards; the public relations and protocol (PR&P) is saddled with the responsibility of managing the image of the agency and providing media visibility aimed at creating awareness, dissemination of information and mobilisation for the uptake of HIV related services.

The division over this period has maintained a cordial relationship with the media which has translated to a strong partnership as well as improved reportage of HIV and AIDs related news in Nigeria.

This has doused tension resulting from misinformation, misconception and misrepresentation of the HIV programme and policies through press releases and rejoinders, leading to improved HIV status disclosure, reduced stigma, discrimination and increased service uptake.

Over the years, NACA has emerged as a brand that is responsive and accountable. The theme: "fighting AIDS to finish" resonates both nationally and internationally. NACA's presence in the new media (Facebook, twitter, you tube and Instagram) reaches millions globally especially the young population.

### **AUDIT**



- Strengthened the capacity of the Audit unit personnel in line with Global Best practice to assist the Agency adhere to auditing standards
- Developed an Internal Audit Manual for use by Auditors at sub national level thereby enhancing and streamlining the audit process of the National response in compliance with Government and Donor reporting requirements.
- Strengthened the National Response logistics management system through physical verification and stock counts of drugs delivered to designated Medical Stores to ensure that donor funds and assets are safeguarded.
- Strengthened the Human Resource management system of the Agency through regular staff audit.
- Facilitated compliance to Government regulations through statutory review of financial records, reports of NACA to relevant stakeholders.

# MANAGEMENT INFORMATION SYSTEM/INFORMATION TECHNOLOGY

#### **MANDATE**

To provide the Information Technology leadership, guidance and services that enables NACA to coordinate Nigeria's HIV/AIDS response effectively and make its programs and operations efficient, effective and secure through the use of information technology solutions and services.

#### **ACHEIVEMENTS**

- Conceptualized and supported implementation of the health management information system (eNNRIMS-DHIS2) for the management of routine and non-routine HIV/AIDS Data.
- Ensure that NACA is a highly digitalized and ICT compliant organization facilitating access to information for research, collaboration, communication and HIV/AIDS data Management.
- Implementation of the HIV/AIDS Command Centre for improved real time data analysis and decision making for the HIV programme.
- Facilitated and provided technical support in the deployment and operationalization of electronic medical records system in health facilities in Abia and Taraba state.
- MIS/IT Unit provides technical support and quidance in the running of the National Call Centre.



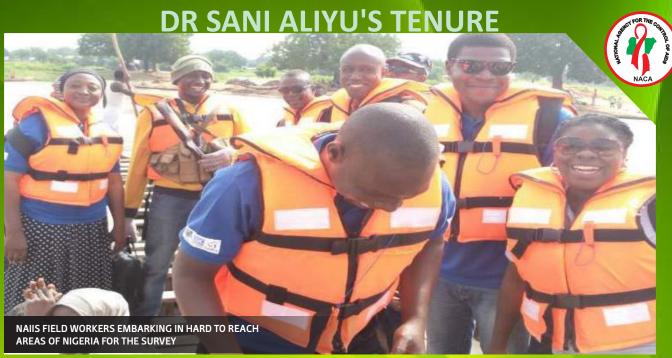










































# Dr. Michael Kayode Ogungbemi



Former Director, Strategic Knowledge Management and Policy, Planning and Coordination

### **MY TIME AT NACA**

- (A) Following my appointment as Director, Response Monitoring in 2003, the national monitoring and evaluation system known as NNRIMS was developed and launched in 2004. The M&E system provided robust metrics and credibility to the national response and produced the following:
  - Development and harmonization of HIV indicators and tools, NNRIMS and DHIS Databases for aggregate data capturing and reporting.
  - Massive capacity building of M&E focal persons at all levels of the response.
  - Approval and use of the national M&E system for reporting for meeting national and international reporting obligations.
  - Research agenda for NACA and national response and sabbatical programme.
  - National M&E Technical Working Group which is the first TWG on HIV in Nigeria.
- (B) Department of Policy, Planning and Coordination in December, 2017 and achieved the following.
  - National Policy on HIV and AIDS 2020 and maiden NACA HIV workplace policy was developed
  - Revised National Strategic Framework (RNSF) 2018-2020 was developed.
  - Costed National Strategic Framework(NSF) 2021-2025 was developed. + Restructured civil society networks on HIV/AIDS to form a single coalition. + Developed costed faith-based strategic plan and sigma reduction curriculum. + Successfully organized three consecutive annual National Council on AIDS.
- (C) Milestones on the organizational development, management and achievement of NACA.
  - Acting Director General from December 2008 to March 2009 and May 2016 to December 2016.
  - Chaired several strategic committees of NACA and the national response and notable among them were committee on Reengineering of NACA, committee on implementation of transition of NACA from a committee to a government agency and committee on restructuring of NACA.



### **Dr Emmanuel Alhassan**

Former Director, Resource Mobilisation and Partnerships Coordination & Support

#### **MY TIME AT NACA**

Some Notable contributions under my watch:

- Pioneer management staff of the National Action Committee on AIDS.
- Facilitated institutional capacity strengthening / provision of technical assistance to the Nigerian Business Coalition Against AIDS (NiBUCAA).
- Facilitated partnership with MTN Foundation in establishment of VCT Centres, HIV/AIDS Interactive Touch Screens and programmes on PMTCT, Peer Education and Behaviour Change Communication (Over N 500 million leveraged within two years).
- Structured and coordinated NACA's collaboration with Airtel Nigeria in the areas of SMS on HIV/AIDS, billboards and toll-free lines (Over N 450 million leveraged within two years).
- Developed and marketed the model on Youth Friendly Centres and facilitated NACA/MTN/Ecobank Partnership (Ten Centres established nationwide leveraged resources worth over N 300 million).
- Facilitated leveraging of over N5 Billion funding from the business sector in support of the National Response to HIV/AIDS in Nigeria.
- Facilitated the 'Ibanise PPP Initiative on HIV/AIDS' involving Shell, ExxonMobil and Nigerian Liquefied Natural Gas and the Bonny Kingdom Community in the Niger Delta.
- Coordinated the planning, funding and setting up of the National Call Centre on HIV/AIDS & Related Diseases.
- Facilitated and coordinated NACA's partnership with the MTV Staying Alive Foundation and other partners on the Shuga series focused on creating awareness and demand for HIV services.
- Served as Alternate Project Manager / Community Mobilisation Officer for the highly successful \$225 million Second World Bank HIV/AIDS Programme Development Project (HPDP II).
- Organised and coordinated the 3<sup>rd</sup> National Council on AIDS.

### Dr. Ibrahim A. Atta



Former Director of Special duties

#### **MY TIME AT NACA**

#### INTRODUCTION

The Special Duties Directorate was designed to as a focal point for driving all change, reform, innovation and improvement efforts within NACA and provide day to day coordination of ways and means to justify and sell NACA's results and achievements to stakeholders and oversight bodies.

#### SOME KEY ACHIEVEMENTS OF THE SPECIAL DUTIES DEPARTMENT UNDER MY WATCH

- Functional and Programmatic restructuring of the National Agency for the Control of AIDS – resulting in fewer more streamlined and functionally efficient departments and units
- Development of an Enterprise Risk Management Policy for NACA
- Development of an electronic organisational risk register covering NACA's entire operations and an electronic risk heat map of major risk
- Coordinate DG's visits & DG's technical inputs at HIV/AIDS related fora
- Tracking of possible sources of funds/resources in collaboration with Resource Mobilization Department (RMD)
- Collation of Quarterly and Annual reports from departments and units in NACA and from States and other implementing partners.
- Oversaw the enactment of the Anti discrimination Act 2014.



### **Barr. Patrick Abah**

Former Director, Admin And Support Services

#### MY TIME AT NACA

Following the establishment of NACA as an Agency, a re-engineering process took place which saw to the creation of a new NACA structure giving birth to seven Departments in addition to the Office of the Director General, each headed by a Director. Admin and Support Services Department was one of the Departments.

# ACHIEVEMENTS OF THE ADMIN AND SUPPORT SERVICES DEPARTMENT UNDER MY WATCH.

- Establishment of a formal structure, harmonising the contract staff and the permanent staff (which hitherto existed under the NACA Committee) into a single staff body under the Federal Public Service system.
- Servicing and guiding the premiere NACA Board in its cumbersome task of grooming and giving focus to the new NACA Agency.
- Staff assessment and placement exercise bringing the staffing system in tune with the Federal Public Service system, moving away from the hybrid of Consultants and regular staff that was the system in place in the old NACA.
- Facilitated the adoption of the CONTISS salary structure introduced by the Salaries, Income and Wages Commission.
- Increasing the staff strength of the new NACA with high quality staff.
- Obtaining Presidential approval for NACA Zonal Offices
- Establishment of a harmonized staff performance appraisal system for quality staff assessment.

# Hajiya Maimuna Yakubu Mohammed



Former Director, Partnerships Coordination And Support

### **MY TIME AT NACA**

The achievements of the department include but are not limited to the following:

- Facilitated the establishment of the 36+1 state Agencies for the Control of AIDS across the country
- Engagement with partners and linked the SACAs and the Civil society platforms to resources available to improve capacities
- Facilitated formation of the project team and capacity building to coordinated the response at the state level in line with the national guidelines through advocacies, trainings, joint work planning and supportive supervision
- Facilitated the engagement of the line ministries through setting up of project teams, capacity building and disbursement of funds for activities
- Coordinated the implementation of the World Bank MAP project and the disbursement of the HAF FUNDs at both National and state level
- Facilitated the establishment of the different PLWHA networks (ASWAN, APYN, NINRELA)
- Facilitated capacity building of NEPWHAN to coordinate the different networks
- Facilitated the establishment of the National Network of Young People on HIV/AIDS across the 36+1 states that are currently accessing funding from different sources
- Coordinated the Civil society platforms













































**JULIUS BERGER** 







































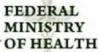


































United Nations Entity for Gender Equality and the Empowerment of Women









The Global Fund









Educational, Scientific, Cultural Organization













Disclaimer: This is not reflective of all stakeholders within the HIV/AIDS response in Nigeria.

# For information on HIV/AIDS & Related Diseases



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# **NATIONAL CALL CENTRE**







